



## ESTATES MANAGEMENT COMMITTEE

Wednesday 14 January 2015

### MINUTES

*Present:*

Professor Michael Arthur (Chair)  
Dame Nicola Brewer  
Professor Stephen Caddick  
Professor Mary Fulbrook  
Mr Andrew Grainger  
Mr Phil Harding  
Professor Graham Hart  
Professor Chris Husbands  
Mr Rex Knight  
Mr Derfel Owen (Secretary)  
Professor Alan Penn  
Professor David Price  
Professor Geraint Rees  
Mr David Smith  
Professor Alan Thompson  
Professor Sir John Tooke  
Professor Jo Wolff

Apologies for absence were received from Professor Nick Brook, Professor Anthony Finkelstein, Professor Dame Hazel Genn, Professor David Lomas and Professor Anthony Smith.

In attendance: Ms Valerie Hogg (Director of Financial Planning and Strategy), Dr Marguerite Nolan (Committee Support Officer).

*Key to abbreviations*

CSPC	Capital Programme Sub Committee
EMC	Estates Management Committee
FC	Finance Committee

#### 1. MINUTES OF THE MEETING HELD ON 22 OCTOBER 2014

1.1 **Approved:** The Minutes of the meeting held on 22 October 2014. [M]-1218

2. **MATTERS ARISING FROM THE MINUTES**

2A **Finance Committee and Council approval of recommendations from EMC**

**Noted:**

- 2A.1 At its meeting on 22 October 2014, EMC approved the following report, which was subsequently referred to and approved by FC at its meeting on 20 November 2014.

Revised Capital Programme.

<b><i>Matters for Discussion</i></b>
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3. **UPDATED CAPITAL PROGRAMME – CPSC DECISIONS**

*[APPENDIX EMC 3-1 (14/15)]*

- 3.1 **Received:** The Committee considered the Capital Programme update at EMC 3-1 (14/15). The latest forecast capital programme, which had been updated to include new project requests, scope changes and revised cost estimates, indicated an additional requirement of £42.4m. This included a number of business cases which had been presented to the Capital Programme Sub Committee (CPSC) as well as expenditure profile changes resulting from the reforecast and revised inflation assumptions based on the latest available external data.
- 3.2 The Committee discussed the increase in the cost of the latest forecast capital programme. It was noted that CPSC was working to identify projects for deferral from the approved 10 year programme to ensure that the overall cost remained within the approved funding envelope. CPSC would consider options at its next meeting on 25 February 2015. An updated 10 year capital programme would then be submitted to the next meeting of EMC on 11 March 2015 for consideration. This would include the capital programme for the UCL Institute of Education.
- 3.3 The Committee discussed the latest cost estimate for the New Student Centre, which indicated that an increased budget would be required in addition to the £3.6m already approved for the Wilkins Node, which had been reallocated to this project. The Committee noted its strong support for this development and the opportunity it presented to improve the student experience and optimise space in Bloomsbury. However, some concern was expressed at the expected scale of increase of the budget and the Committee noted the need for the cost of this project to be contained.

**RESOLVED:**

- 3.4 **That the latest Capital Programme update be approved.**

<b><i>Matters for Approval</i></b>
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4. **CANARY WHARF, UCL SCHOOL OF MANAGEMENT**  
[APPENDIX EMC 3-2 (14/15)]

4.1 **Received:** The Committee received the proposal as set out at EMC 3-2 (14/15) for

6. **ROTHMAN LABORATORY**

[APPENDIX EMC 3-4 (14/15)]

6.1 **Received:** The Committee received the proposal as set out at EMC 3-4 (14/15). The project entailed the creation of new laboratory space on the 7th floor, Queen Square House (refurbishment of room 703, 704, 709 and 710). It was proposed that the budget for this project would come from the allocation for Queen Square House refurbishment.

**RESOLVED:**

6.2 **That the proposal as set out at EMC 3-4 (14/15) to allocate funding to enable the Rothman Laboratory project to proceed within the required timescale (September 2015) be approved.**

7. **TORRINGTON PLACE DATA CENTRE 3 (TP3)**

[APPENDIX EMC 3-5 (14/15)]

7.1 **Received:** The Committee received the proposal as set out at EMC 3-5 (14/15). Due to work relating to High Speed 2 (HS2) around Euston Station, various UCL buildings including Wolfson House were being seriously impacted. The proposal was to move and replace UCL's Data Centre in Wolfson House to an Interim Data

10. **QUEEN SQUARE HOUSE INFRASTRUCTURE PHASE 2**  
[APPENDIX EMC 3-8 (14/15)]

10.1 **Received:** The Committee received the proposal as set out at EMC 3-8 (14/15). The proposal for Queen Square House Infrastructure Renewal Phase 2 comprised of five priority elements of renewal works that were required to maintain an appropriate level of service to the building occupants.

**RESOLVED:**

10.2 **That the proposal as set out at EMC 3-8 (14-15) be approved.**

11. **CPSC MINUTES: ACTIONS AND DECISIONS**  
[APPENDIX EMC 3-9 (14/15)]

**Noted:**

11.1