     i.   Cloud Centre of Excellence established; enabling alignment to modern cloud based ways of working.

     j.   Implemented tracking and reporting of mandatory learning and tactical fixes to the Professorial Appraisal review.

21.2. The full list of outcomes achieved across the portfolio are detailed on slides 7-18 in the accompanying presentation (Change and Digital Committee.pptx).

21.3. The Committee discussed the planned outcomes that were not delivered. It was noted that the migration of SITS to the Cloud is not yet complete. This is proving to be more complex and challenging than expected.

22.   Portfolio look forward for 22/23 including business cases for discussion

22.1. Portfolio Owners and Portfolio Leads presented the key priorities for the coming year across each of the Change Portfolios:
a. Education.
b. Student Experience.
c. Digital Research.
d. Research and Innovation Operations.
e. Campus Experience.
f. People, Money and Insight.
g. Faculty Operations.
h. Digital Infrastructure.

22.2. The slides presented for each of the Change Portfolios are available in the accompanying presentation (Change and Digital Committee.pptx), slides 19 to 33.

Admissions Transformation Programme

22.3. The business case for the Admissions Transformation Programme was presented to the Committee for discussion:

a. The programme is designed to address the issues with the current Admissions Service and the recommendations outlined in the External

Pay-Online Replacement

22.4. The business case to replace the Pay-Online solution was presented to the Committee:

a.